AXACTOR

Presentation

Q2 2025





Agenda

Highlights

Financial update

Outlook

Q&A

Financial highlights for the quarter



RCF and majority of ACR03 successfully refinanced

- The ACR05 bond placed at more than 3 percentage points lower total interest rate compared to ACR04
- Well positioned to shift strategic focus from refinancing to investments and growth



Collection performance of 102%

- Beating collection forecast second quarter in a row
- Affirming updated forecast based on current portfolio performance



Healthy gross revenue of EUR 81m

- 1% reduction y-o-y¹ driven by low investments recent quarters
- 3PC total revenue increasing by 14% y-o-y and well positioned for further growth



Annualized return on equity to shareholders of 8% (12% excluding NRIs²)

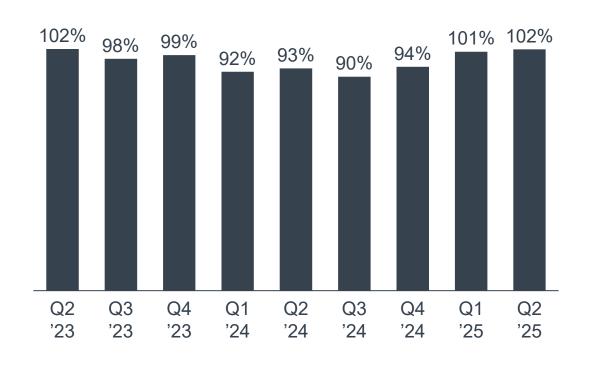
YTD return on equity to shareholders of 10% (12% excluding NRIs²)

¹ Excluding divested portfolios in Spain

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Beating collection forecast

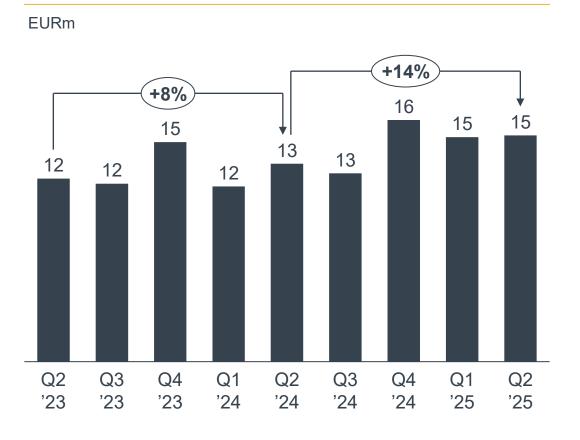
Collection performance



- Collection performance of 102% in Q2'25
- Supported by Q4'24 revaluation
- Expect collection in line with forecast going forward

3PC revenue ramping up to double-digit growth

3PC total revenue¹



- 3PC segment with continued momentum
 - Growth in all markets
 - Norway and Spain primary growth drivers
- Breakthrough in Norwegian 3PC market for banks and financial institutions
 - Expect to more than double 3PC revenues in Norway from 2025 to 2027
 - New landmark agreement with estimated start Q4'25
- Growing pipeline with solid prospects providing foundation for continued growth

RCF and majority of ACR03 successfully refinanced

- Well positioned with no major maturities next two years

Successful refinancing initiatives

RCF

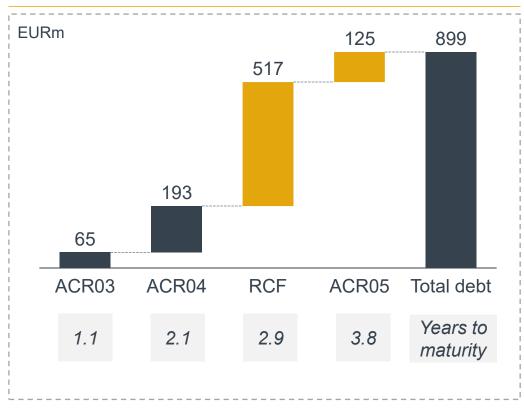
- RCF extended two years at existing compelling terms
- Continued strong support from RCF banks

Bond

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- Successful placement of new 4-year
 EUR 125m senior unsecured bond
- 3M EURIBOR + 7.5%
- 3.08pp lower total interest rate compared to previous placement¹

Debt structure as of Q2 2025²



¹ Sum of difference in margin and difference between 3M EURIBOR and 3M NIBOR as of 05.08.2025 between ACR05 and ACR04







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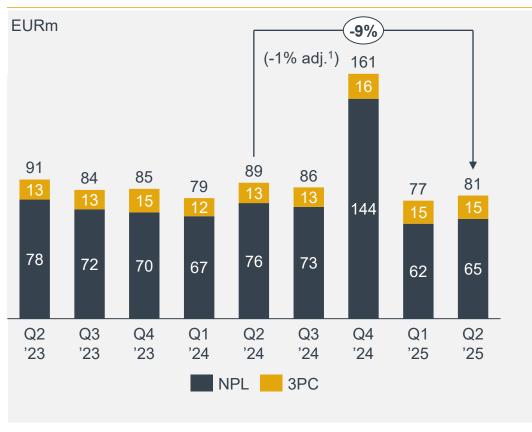
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Group: Healthy gross revenue of EUR 81m

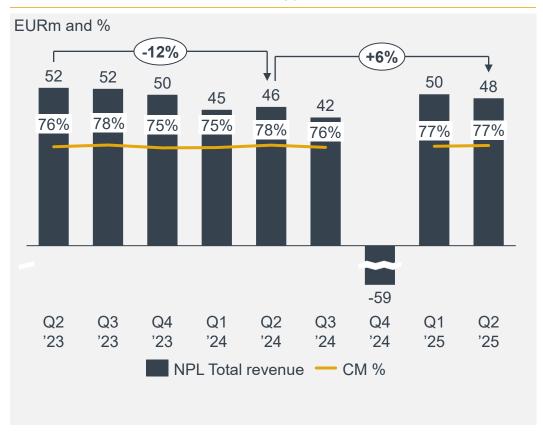
Gross revenue



- Gross revenue down 9% y-o-y, driven by sale of Spanish portfolios last year
 - 1% decrease excl. divested portfolios in Spain
- NPL gross revenue decreasing by 14% y-o-y
 - 4% decrease excl. divested portfolios in Spain
 driven by low investments recent quarters
- Strong 3PC revenue growth of 14% y-o-y

NPL segment: Total revenue increasing 6% y-o-y with stable margins

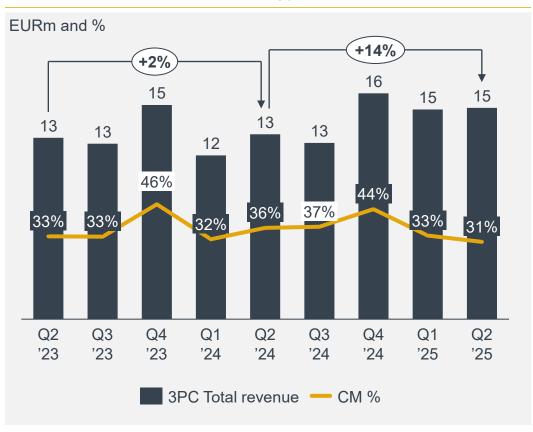
NPL Total revenue and CM%



- Total revenue increasing 6% y-o-y
 - Reduced effective NPL amortization rate following Q4'24 revaluations
- Stable contribution margin
- Collection performance of 102% for the quarter
 - Affirming new active forecast post Q4 revaluation

3PC segment: Ramping up to double-digit growth

3PC Total revenue and CM%¹



- 3PC total revenue increasing by 14% y-o-y
 - All markets delivering healthy revenue growth
 - Particularly good results in Norway and Spain
- Decline in margin y-o-y related to implementation and build-up phase of new contracts

Group: Solid growth y-o-y on total revenue and EBITDA

- Cash EBITDA decline reflecting Spanish portfolio sale last year

Total revenue



EBITDA and EBITDA-margin¹



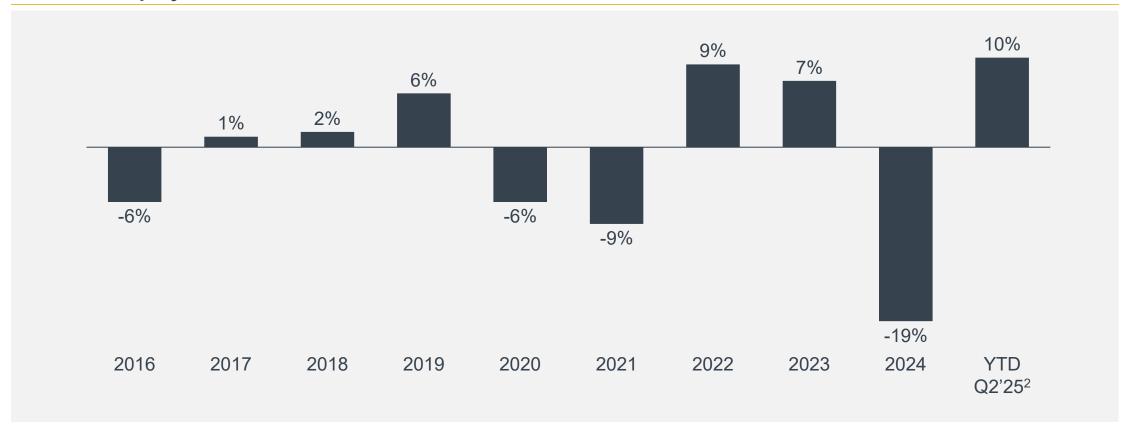
Cash EBITDA



Double-digit annualized ROE YTD

- All-time high H1 ROE

Return on equity to shareholders¹





Agenda

Highlights

Financial update

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Refinancing



Well positioned with no major maturities next two years

Solid collection



~100% collection performance

NPL Investments



Shifting strategic focus from refinancing to accretive NPL investments

Growth



 Several large new 3PC agreements secured during the quarter will ensure continued significant growth for the next 12 months

Declining cost



Quarterly OPEX expected to be reduced by EUR ~800k post IT migration¹



Agenda

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Supporting information

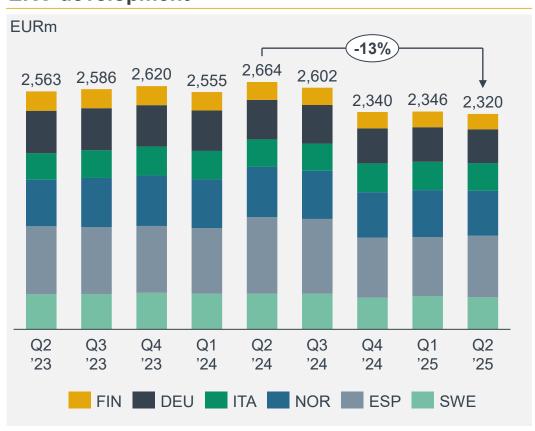
NPL investment commitments of EUR 6m next 12 months

Quarterly NPL investments

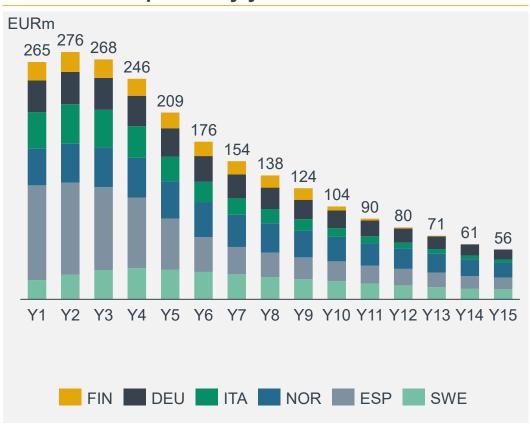


ERC down 13% y-o-y due to portfolio sale and revaluation

ERC development



Forward ERC profile by year



3PC volumes by geographic region

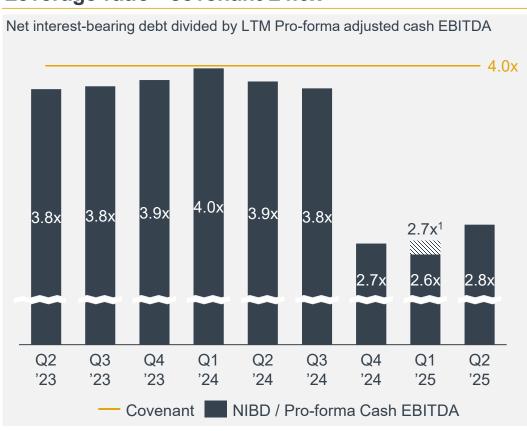
3PC Total revenue split by geographic region



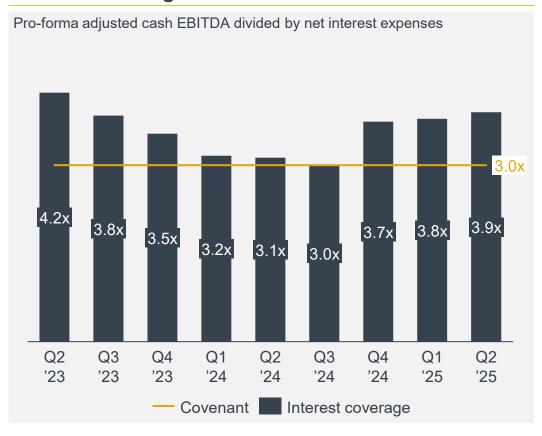
- Spain accounting for 53% of total revenue on 3PC
- Norway with increasing share of total revenue

Bond covenants (1/2)

Leverage ratio - covenant ≤4.0x¹



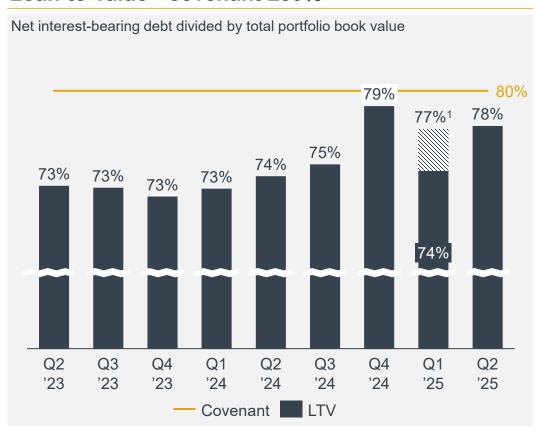
Interest coverage ratio - covenant ≥3.0x





Bond covenants (1/2)

Loan-to-value - covenant ≤80%¹



Secured Loan-to-value - covenant ≤60%1

